



Linamar and Regen Resources Form Alliance to Advance Battery-Grade Graphite Development in Ontario

Guelph and Welland, ON – March 2, 2026 — Linamar Corporation and Regen Resources today announced a strategic alliance aimed at advancing the commercialization of graphite assets located in Welland, Ontario, supporting the development of a domestic supply of battery-grade graphite for industrial and automotive applications.

The alliance brings together Regen’s upstream graphite resource reserve of approximately 340,000 tonnes with Linamar’s downstream processing capability, creating an integrated pathway from resource development to processed material aligned with end-customer requirements. The parties have also identified an initial offtake partner to support early commercial demand.

Development is expected to proceed in phases, with a focus on technical validation, operational readiness, and alignment with end-market needs. Commercial terms, valuation assumptions, and processing economics are not being disclosed at this time. Further disclosure will be made in accordance with applicable regulatory and securities requirements.

“This alliance reflects an execution-focused approach to developing Domestic and North American origin supply of this and other critical minerals that are imperative in the current climate,” said Jim Jarrell, President and Chief Executive Officer of Linamar Corporation. “We anticipate tremendous customer interest for secure and comparatively green supply of graphite,”

Steve Charest, Chief Executive Officer of Regen Resources, said the partnership “connects a validated resource with established processing capacity and market demand.”

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Linamar Corporation (TSX:LNR) is a diversified advanced manufacturing company where the intersection of leading-edge technology and deep manufacturing expertise is creating solutions that power vehicles, motion, work and lives for the future. At the heart of Linamar is the technologies we deliver; casting, forging, metal forming, machining and assembly and fully engineered products. We serve a broad variety of industries, from our On and Off Highway Mobility business to our Agricultural and Access businesses to new areas of expansion in MedTech, Water, Power, Defense and Robotics. We proudly market our global, class leading products under the brands Linamar, Skyjack, MacDon, Salford, Bourgault and McLaren Engineering. Linamar has over 36,000 employees in 86 manufacturing locations, 17 R&D centers and 31 sales offices in 19 countries in North and South America, Europe and Asia, which generated sales of more than \$10.5 billion in 2024. For more information about Linamar Corporation and its industry-leading products and services, visit www.linamar.com or follow us on our social media channels.

To the extent any forward-looking statement in this press release constitutes “future-oriented financial information” or “financial outlooks” within the meaning of applicable Canadian securities laws, such information is being provided to demonstrate the anticipated results and the reader is cautioned that this information may not be appropriate for any other purpose and the reader should not place undue reliance on such future-oriented financial information and financial outlooks. Future-oriented financial information and financial outlooks, as with forward-looking statements generally, are, without limitation, based on the assumptions and subject to risks. The Company’s actual financial position and results of operations may differ materially from management’s current expectations. Any future-oriented financial information and financial outlooks used herein is neither audited nor reviewed. Where possible, the information has been constructed by management from available audited or audit reviewed financial statements. Where no audited or audit reviewed information has been available, additional management accounting information has been utilized to construct the financial information. The targets set forth in future-oriented financial information, and the related assumptions, involve known and unknown risks and uncertainties that may cause actual results to differ materially. While Linamar believes there is a reasonable basis for these targets, such targets may not be met. Accordingly, do not place undue reliance on any future-oriented financial information or financial outlooks.

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