

Linamar Corporation Q2 Update on Market Conditions



Forward Looking Information, Risk and Uncertainties

Certain information regarding Linamar set forth in this presentation and oral summary, including management's assessment of the Company's future plans and operations may constitute forward-looking statements. This information is based on current expectations that are subject to significant risks and uncertainties that are difficult to predict. Actual results may differ materially from these anticipated in the forward-looking statements due to factors such as customer demand and timing of buying decisions, product mix, competitive products and pricing pressure. In addition, uncertainties and difficulties in domestic and foreign financial markets and economies could adversely affect demand from customers. These factors, as well as general economic and political conditions and public health threats, may in turn have a material adverse effect on the Company's financial results. Please also refer to Linamar's most current Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") and Annual Information Form ("AIF"), as replaced or updated by any of Linamar's subsequent regulatory filings, which set out the cautionary disclaimers, including the risk factors that could cause actual events to differ materially from these indicated by such forward looking statements. These documents are available at https://www.linamar.com/investors. The Company assumes no obligation to update the forward-looking statements, or to update the reasons why actual results could differ from those reflected in the forward-looking statements. Content is protected by copyright and may not be reproduced or repurposed without express written consent by the Company.

External Market Conditions Commentary

Summary of Key Highlights

The commentary on the following slides is an update to the Q2 market outlook which was shared during our Q1 Earnings Call on May 6, 2021.

Mobility Segment

- Q2 global light vehicle production forecast **decreased by 1.65M units vs. prior forecast**, the majority of the decline being in NA.
- 2021 forecast revised down by 1.01M units suggesting some but not all Q2 volume cuts will be recovered in H2
- The volume reductions were primarily due to the ongoing global semiconductor shortage which remains a fluid and unpredictable situation

Industrial Segment

- Agriculture
 - May Q2 QTD (two months) North America combine retails are up 18%.
 - Supply chain commodity prices, logistic costs and product availability are impacting both revenue and margins negatively
- Access Market
 - May Q2 QTD (two months) global market up 2.5x prior year, driven primarily by Asia.
 - Supply chain commodity prices, logistic costs and product availability are impacting both revenue and margins negatively

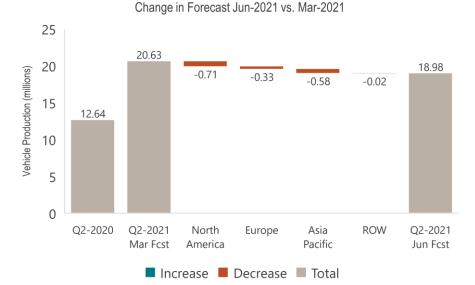
Supply Chain

- Significant supply chain constraints are impacting our ability to ship to meet market demand as well as costs in terms of both commodity pricing and logistics
 - This is primarily impacting the industrial segment.

*China AWP Industry volume reporting systems are not as mature as NA & EMEA. Some under reporting of comparative 2020 shipment volumes is expected in the strong YoY comparison.

Global LV Auto Market: Q2 & 2021FY

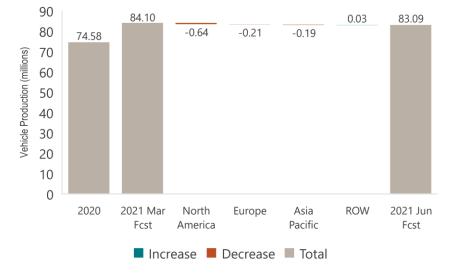
Q2 global light vehicle production forecast down 1.65M units versus prior forecast. 2021 forecast down 1.01M units.



Q2-2021 Global Light Vehicle Production By Region

- Q2-2021 global light vehicle production forecast revised downward by 1.65M units versus prior Q2 forecast, largely due to global shortage of semi-conductors.
- Q2-2021 production is now expected to be up 50% versus Q2-2020.





- The 2021 full-year forecast decreased by 1.01M units reflecting global shortage of semiconductors.
- 2021 full-year production is now expected to be up 11% versus 2020.

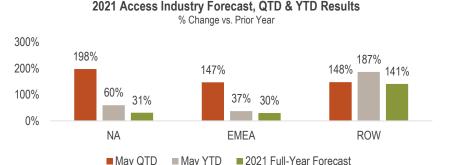
Industrial Segment

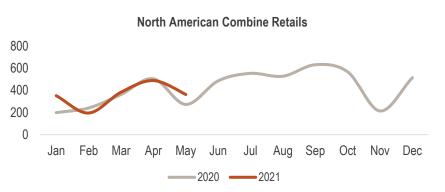
Access Equipment Market Commentary

- Supply chain disruptions including shipping container shortages and higher commodity prices are negatively impacting production, shipments and costs in 2021.
- Access market continuing to show signs of recovery. Customer fleet utilization levels remain within 5% of 2019 levels.
 - NA access market up 198% May Q2 QTD (two months). May YTD up 60%. FY2021 expected to be up 31%.
 - EMEA access market up 147% May Q2 QTD (two months). May YTD up 37%. FY2021 expected to be up 30%.
 - ROW access market up 148% May Q2 QTD (two months). May YTD up 187%. FY2021 expected to be up 141%, driven primarily by China.

Agriculture Market Commentary

- Supply chain disruptions including shipping container shortages and higher commodity prices are negatively impacting production, shipments and costs in 2021.
- Ag. Retailers are seeing lean inventory supply indicating retail demand is high.
- Commodity price rally, improved farm net income outlook boosting retails.
- North America combine retails are up 18% May Q2 QTD (two months). May YTD up 17%. FY2021 expected to be up 15%.
 - Canada combine retails are up 65% May Q2 QTD (two months). May YTD up 40%.
 - US combine retails are up 9% May Q2 QTD (two months). May YTD up 13%.





Source: Industry and internal management reports. Note: Asia Access Market includes ROW. Row & Europe Access markets are AWP only (excludes telehandlers). Updated June 28, 2021. *QTD/YTD growth in ROW is potentially driven by under-representation of Chinese reporting during prior year



Thank You

www.linamar.com