

Forward Looking Information, Risk and Uncertainties

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External Market Conditions Commentary

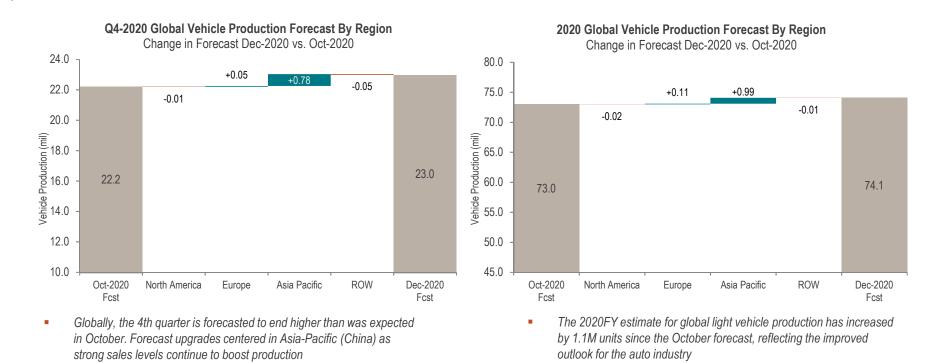
Summary of Key Highlights

- The commentary on the following slides is an update to the Q4 market outlook which was shared during our Q3 Earnings Call on November 10, 2020
- In Transportation, Q4 auto sales and production have trended more positively than previously expected
 - 2020FY market forecasts published on October 15th have since been revised upward as sales and production levels improved in Asia-Pacific
- In Industrial, the general market view is relatively unchanged vs. prior commentary
 - The Access market for core Scissors and Booms in North America and EMEA is still expected to be down 40-50% in 2020.
 - The North American combine market ended the year flat, as expected. Outlook for this market is trending positively for 2021 with order intake levels well above prior year

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Global LV Auto Market: Q4 & 2020FY

Q4 global light vehicle production forecast up 770,000 units vs. prior forecast. 2020 Forecast up 1.1M units.



Source: IHS Markit, December 15, 2020. Comparison of global light vehicle production forecast at end of Q3.

Industrial Segment

Access Equipment Market Commentary

- Access market continuing to show signs of recovery in Q4, but North America and EMEA still expected to be down 40-50% in 2020
 - NA AWP market down 21% November QTD, down 48% November YTD
 - EMEA down 0.4% November QTD, down 38% November YTD
- Access market in ROW, driven by China, continues to outpace growth expectations

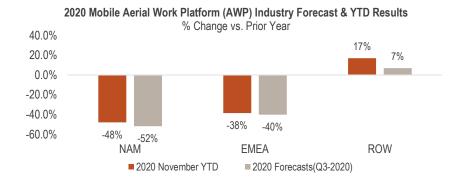
 ROW AWP industry up 33% November QTD, up 17% November YTD Source: Industry and Internal Management Reports

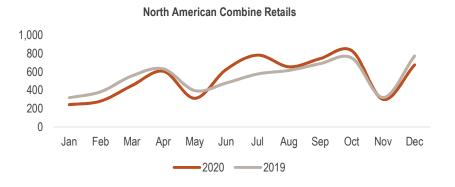
Agriculture Market Commentary

- Ag. retailers seeing reduced inventory backlog
 - Commodity price rally, improved farm net income outlook continue to boost retails
- North America combine retail sales overall were down 2% in Q4, Full Year essentially flat at +0.2%
 - Canada combine retails were down 22% in Q4, down 14% for Full Year
 - US combine retails were up 9% in Q4, up 5% for Full Year
- We are seeing positive signs indicating market growth for 2021 with current levels of order intake well above prior year levels

Source: Industry and Internal Management Reports

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Q1 2021 Market Developments

- Ontario, home to many of Linamar's operations, will have a provincially mandated Stay-at-Home Order come into effect beginning January 14th. The order is currently not expected to have an impact on Linamar operations given it is designated an essential manufacturing business.
 - Operations will continue to run production in line with customer demands, who remain open and building.
- At this time, the global semiconductor chip shortage issue is expected to have a negative impact on global production levels, currently primarily in Asia and to some extent Europe
 - Reduced light vehicle production levels at our customers will result in some impact on Linamar however at this time it is not expected to be material
- Global Light Vehicle production is currently forecast to increase 15% in Q1 2021 vs. Q1 2020, with 2021 Full Year production forecast to increase by 13% vs. 2020
- On the industrial side, agricultural and access markets are trending positively for 2021

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